

JOHNSON & JOHNSON REPORTS 2020 FIRST-QUARTER RESULTS:

- **Sales of \$20.7 billion reflecting strong growth of 3.3%, operational growth of 4.8%* and adjusted operational growth of 5.6%*, inclusive of the overall estimated negative impact of the COVID-19 pandemic**
- **EPS of \$2.17 increased 56.1%; adjusted EPS of \$ 2.30 increased 9.5%***
- **Dividend increase of 6.3% announced**
- **Long term fundamentals remain intact; 2020 guidance lowered to reflect COVID-19 impact and related investments**

New Brunswick, N.J. (April 14, 2020) – Johnson & Johnson (NYSE: JNJ) today announced results for first-quarter 2020. The Company also announced earlier today that its Board of Directors declared a 6.3% increase in the quarterly dividend rate, from \$0.95 per share to \$1.01 per share. At the new rate, the indicated dividend on an annual basis is \$4.04 per share compared to the previous rate of \$3.80 per share.

“With Johnson & Johnson’s century-plus history of leading in times of great challenge, we are mobilizing our resources across the Company in the fight against the COVID-19 pandemic,” said Alex Gorsky, Chairman and Chief Executive Officer. “Johnson & Johnson is built for times like this, and we are leveraging our scientific expertise, operational scale and financial strength in the effort to advance the work on our lead COVID-19 vaccine candidate. We are committed to beginning production at risk imminently and bringing an affordable and accessible vaccine to the public on a not-for-profit basis for emergency pandemic use.”

Mr. Gorsky continued, “I am both proud and amazed at the level of dedication that I have witnessed from our more than 132,000 employees as we have focused on delivering on our commitments and responsibilities to the patients and consumers we serve. Our strong performance in the first quarter reflects the efforts of our teams around the world and the sustainability of our business model. Today, our Board of Directors approved an increase in our quarterly dividend for the 58th consecutive year, underscoring our commitment to delivering value for our shareholders and the confidence we have in our business now and in the future.”

OVERALL FINANCIAL RESULTS:

| | FIRST QUARTER | | |
|------------------------------|----------------------|-------------|-----------------|
| (\$ in Millions, except EPS) | 2020 | 2019 | % Change |
| Reported Sales | \$ 20,691 | \$ 20,021 | 3.3% |
| Net Earnings | 5,796 | 3,749 | 54.6% |
| EPS (diluted) | \$ 2.17 | \$ 1.39 | 56.1% |

| | FIRST QUARTER | | |
|---|----------------------|-------------|-----------------|
| Non-GAAP* (\$ in Millions, except EPS) | 2020 | 2019 | % Change |
| Operational Sales^{1,2} | [REDACTED] | [REDACTED] | 4.8% |
| Adjusted Operational Sales^{1,3} | [REDACTED] | [REDACTED] | 5.6 |
| Adjusted Net Earnings^{1,4} | 6,154 | 5,661 | 8.7% |
| Adjusted EPS (diluted)^{1,4} | \$ 2.30 | \$ 2.10 | 9.5% |

¹ [Non-GAAP financial measure](#); refer to reconciliations of non-GAAP financial measures included in accompanying schedules

² Excludes the impact of translational currency

³ Excludes the net impact of acquisitions and divestitures and translational currency

⁴ Excludes intangible amortization expense and special items

REGIONAL SALES RESULTS:

| (\$ in Millions) | FIRST QUARTER | | % Change | | | |
|----------------------|---------------|-----------|----------|----------------------------|----------|-------------------------------------|
| | 2020 | 2019 | Reported | Operational ^{1,2} | Currency | Adjusted Operational ^{1,3} |
| U.S. | \$ 10,699 | \$ 10,129 | 5.6% | 5.6 | - | 6.7 |
| International | 9,992 | 9,892 | 1.0 | 4.0 | (3.0) | 4.5 |
| Worldwide | \$ 20,691 | \$ 20,021 | 3.3% | 4.8 | (1.5) | 5.6 |

¹ [Non-GAAP financial measure](#); refer to reconciliations of non-GAAP financial measures included in accompanying schedules

² Excludes the impact of translational currency

³ Excludes the net impact of acquisitions and divestitures and translational currency

Note: values may have been rounded

SEGMENT SALES RESULTS:

| (\$ in Millions) | FIRST QUARTER | | % Change | | | |
|------------------------|---------------|-----------|----------|----------------------------|----------|-------------------------------------|
| | 2020 | 2019 | Reported | Operational ^{1,2} | Currency | Adjusted Operational ^{1,3} |
| Consumer Health | \$ 3,625 | \$ 3,318 | 9.2% | 11.3 | (2.1) | 11.0 |
| Pharmaceutical | 11,134 | 10,244 | 8.7 | 10.1 | (1.4) | 10.2 |
| Medical Devices | 5,932 | 6,459 | (8.2) | (6.9) | (1.3) | (4.8) |
| Worldwide | \$ 20,691 | \$ 20,021 | 3.3% | 4.8 | (1.5) | 5.6 |

¹ [Non-GAAP financial measure](#); refer to reconciliations of non-GAAP financial measures included in accompanying schedules

² Excludes the impact of translational currency

³ Excludes the net impact of acquisitions and divestitures and translational currency

Note: values may have been rounded

SEGMENT COMMENTARY:**Consumer Health**

Consumer Health worldwide operational sales, excluding the net impact of acquisitions and divestitures, grew 11.0%* driven primarily by over-the-counter products including TYLENOL and MOTRIN analgesics; upper respiratory products including ZYRTEC; digestive health products and ZARBEE'S NATURALS. Other contributors to growth were LISTERINE mouthwash in oral care products; NEUTROGENA and AVEENO in skin health/beauty products, as well as STAYFREE and o.b. in international women's health. Consumer Health results across the majority of franchises were positively impacted by the increased demand related to the COVID-19 pandemic.

Pharmaceutical

Pharmaceutical worldwide operational sales, excluding the net impact of acquisitions and divestitures, grew 10.2%* driven by STELARA (ustekinumab), a biologic for the treatment of a number of immune-mediated inflammatory diseases, DARZALEX (daratumumab), for the treatment of multiple myeloma, IMBRUVICA (ibrutinib), an oral, once-daily therapy approved for use in treating certain B-cell malignancies, a type of blood or lymph node cancer, INVEGA SUSTENNA/XEPLION/INVEGA TRINZA/TREVICTA (paliperidone palmitate), long-acting, injectable atypical antipsychotics for the treatment of schizophrenia in adults, ERLEADA (apalutamide), a next-generation androgen receptor inhibitor for the treatment of patients with prostate cancer, OPSUMIT (macitentan), an oral endothelin receptor antagonist indicated for the treatment of pulmonary arterial hypertension to delay disease progression, TREMFYA (guselkumab), a biologic for the treatment of adults living with moderate to severe plaque psoriasis, and PREZISTA/PREZCOBIX/REZOLSTA/SYMTUZA for the treatment of human immunodeficiency virus type 1 (HIV-1) infection. This growth was partially offset by biosimilar and generic competition, with declines primarily in international VELCADE (bortezomib), a proteasome inhibitor for the treatment of multiple myeloma, REMICADE (infliximab), a biologic approved for the treatment of a number of immune-mediated inflammatory diseases, and PROCRIT (epoetin alfa), a treatment for chemotherapy-induced anemia and patients with chronic kidney disease.

Medical Devices

Medical Devices worldwide operational sales, excluding the net impact of acquisitions and divestitures, declined by 4.8%* driven by the estimated net negative impact of the COVID-19 pandemic and the associated deferral of medical procedures to our Surgery, Orthopaedics, Interventional Solutions and Vision businesses.

NOTABLE NEW ANNOUNCEMENTS IN THE QUARTER:

The information contained in this section should be read in conjunction with Johnson & Johnson’s other disclosures filed with the Securities and Exchange Commission, including its Current Reports on Form 8-K, Quarterly Reports on Form 10-Q and Annual Reports on Form 10-K. Copies of these filings are available online at www.sec.gov, www.jnj.com or on request from Johnson & Johnson. The reader is also encouraged to review all other news releases available online in the Investors section of the Company’s website at [news releases](#).

| | | |
|------------------------|--|--|
| Regulatory Approvals | ERLEADA (apalutamide) - European Commission (EC) Approves Expanded Use for Treatment of Patients with Metastatic Hormone-Sensitive Prostate Cancer | (press release) |
| | STELARA (ustekinumab) - EC Approves Expanded Use for Treatment of Pediatric Patients With Moderate To Severe Plaque Psoriasis | (press release) |
| Regulatory Submissions | Ponesimod – Submission of New Drug Applications to the U.S. Food and Drug Administration (FDA) and European Marketing Authorization for Treatment of Adults with Relapsing Multiple Sclerosis | (press release) (press release) |
| | DARZALEX (daratumumab) - Submission to U.S. FDA for Combination with carfilzomib and dexamethasone (DKd) For Patients with Relapsed/Refractory Multiple Myeloma | (press release) |
| Other | Lead Vaccine Candidate for COVID-19; Landmark New Partnership with U.S. Department of Health & Human Services; and Commitment to Supply One Billion Vaccines Worldwide for Emergency Pandemic Use; Announced | (press release) |
| | XARELTO (rivaroxaban) -Landmark Phase 3 VOYAGER PAD Study of XARELTO Plus Aspirin Shows Significant Benefit in Patients with Symptomatic Peripheral Artery Disease (PAD) after Lower-Extremity Revascularization | (press release) |
| | Rilpivirine And Cabotegravir Results of Phase 3 FLARE Study Demonstrate the Safety and Efficacy of Long-Acting Injectable HIV Treatment Regimen through 96 Weeks | (press release) |
| | Rilpivirine and Cabotegravir 48-week Results of Phase 3b ATLAS-2M Study Demonstrate the Safety and Efficacy of Long-Acting Injectable HIV Treatment Administered Every Two Months | (press release) |
| | JNJ-6372 Granted U.S. FDA Breakthrough Therapy Designation for the Treatment of Non-Small Cell Lung Cancer | (press release) |
| | RPGR Gene Therapy Granted European Medicines Agency PRIME and Advanced Therapy Medicinal Product Designations for X-Linked Retinitis Pigmentosa | (press release) |
| | HEARTLINE launched, the First-of-its-Kind, Virtual Study Designed to Explore if a New iPhone® App and Apple Watch® Can Help Reduce the Risk of Stroke ¹ | (press release) |

¹ iPhone and Apple Watch are trademarks of their respective owners

FULL-YEAR 2020 GUIDANCE:

Johnson & Johnson does not provide GAAP financial measures on a forward-looking basis because the Company is unable to predict with reasonable certainty the ultimate outcome of legal proceedings, unusual gains and losses, acquisition-related expenses and purchase accounting fair value adjustments without unreasonable effort. These items are uncertain, depend on various factors, and could be material to Johnson & Johnson's results computed in accordance with GAAP.

The impact of COVID-19, inclusive of the related investments the Company is making to combat the pandemic, is included in the guidance below.

| | <u>April 2020</u> | <u>January 2020</u> |
|---|-------------------|---------------------|
| (\$ in Billions, except EPS) | | |
| Adjusted Operational Sales ^{1,2} | | |
| Change vs. Prior Year | (3.0%) - 0.5% | 5.0% - 6.0% |
| Operational Sales ² | \$79.2 to \$82.2 | \$85.8 to \$86.6 |
| Change vs. Prior Year | (3.5%) - 0.0% | 4.5% - 5.5% |
| Estimated Reported Sales ³ | \$77.5 to \$80.5 | \$85.4 to \$86.2 |
| Change vs. Prior Year | (5.5%) - (2.0%) | 4.0% - 5.0% |
| Adjusted Operational EPS (Diluted) ^{2,4} | \$7.65 to \$8.05 | \$9.00 to \$9.15 |
| Change vs. Prior Year | (11.9%) - (7.3%) | 3.7% - 5.4% |
| Adjusted EPS (Diluted) ^{3,4} | \$7.50 to \$7.90 | \$8.95 to \$9.10 |
| Change vs. Prior Year | (13.6%) - (9.0%) | 3.1% - 4.8% |

¹ [Non-GAAP financial measure](#); excludes the net impact of acquisitions and divestitures

² [Non-GAAP financial measure](#); excludes the impact of translational currency

³ Calculated using Euro Average Rate: April 2020 = \$1.09 Euro Average Rate: January 2020 = \$1.11 (Illustrative purposes only)

⁴ [Non-GAAP financial measure](#); excludes intangible amortization expense and special items

Other modeling considerations will be provided on the [webcast](#).

WEBCAST INFORMATION:

Johnson & Johnson will conduct a conference call with investors to discuss this earnings release today at 8:30 a.m., Eastern Time. A simultaneous webcast of the call for investors and other interested parties may be accessed by visiting the [Johnson & Johnson website](#). A replay and podcast will be available approximately two hours after the live webcast in the Investors section of the Company's website at [events-and-presentations](#).

ABOUT JOHNSON & JOHNSON:

At Johnson & Johnson, we believe good health is the foundation of vibrant lives, thriving communities and forward progress. That's why for more than 130 years, we have aimed to keep people well at every age and every stage of life. Today, as the world's largest and most broadly-based health care company, we are committed to using our reach and size for good. We strive to improve access and affordability, create healthier communities, and put a healthy mind, body and environment within reach of everyone, everywhere. We are blending our heart, science and ingenuity to profoundly change the trajectory of health for humanity.

NON-GAAP FINANCIAL MEASURES:

*Operational sales growth excluding the impact of translational currency, adjusted operational sales growth excluding the net impact of acquisitions and divestitures and translational currency, as well as adjusted net earnings, adjusted diluted earnings per share and adjusted operational diluted earnings per share excluding after-tax intangible amortization expense and special items, are non-GAAP financial measures and should not be considered replacements for, and should be read together with, the most comparable GAAP financial measures. Except for guidance measures, reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures can be found in the accompanying financial schedules of the earnings release and the Investors section of the Company's website at [quarterly-results](#).

Copies of the financial schedules accompanying this earnings release are available on the Company's website at [quarterly-results](#). These schedules include supplementary sales data, a condensed consolidated statement of earnings, reconciliations of non-GAAP financial measures, and sales of key products/franchises. Additional information on Johnson & Johnson, including adjusted income before tax by segment, a [pharmaceutical pipeline](#) of selected compounds in late stage development and a copy of today's earnings call presentation can also be found in the Investors section of the Company's website at [quarterly-results](#).

NOTE TO INVESTORS CONCERNING FORWARD-LOOKING STATEMENTS:

This press release contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995 regarding, among other things: future operating and financial performance, product development, market position and business strategy. The reader is cautioned not to rely on these forward-looking statements. These statements are based on current expectations of future events. If underlying assumptions prove inaccurate or known or unknown risks or uncertainties materialize, actual results could vary materially from the expectations and projections of Johnson & Johnson. Risks and uncertainties include, but are not limited to: risks related to the impact of the COVID-19 global pandemic, such as the scope and duration of the outbreak, government actions and restrictive measures implemented in response, material delays and cancellations of medical procedures, supply chain disruptions and other impacts to the business, or on the Company's ability to execute business continuity plans, as a result of the COVID-19 pandemic, economic factors, such as interest rate and currency exchange rate fluctuations; competition, including technological advances, new products and patents attained by competitors; challenges inherent in new product research and development, including uncertainty of clinical success and obtaining regulatory approvals; uncertainty of commercial success for new and existing products; challenges to patents; the impact of patent expirations; the ability of the Company to successfully execute strategic plans; the impact of business combinations and divestitures; manufacturing difficulties or delays, internally or within the supply chain; product efficacy or safety concerns resulting in product recalls or regulatory action; significant adverse litigation or government action, including related to product liability claims; changes to applicable laws and regulations, including tax laws and global health care reforms; trends toward health care cost containment; changes in behavior and spending patterns of purchasers of health care products and services; financial instability of international economies and legal systems and sovereign risk; increased scrutiny of the health care industry by government agencies. A further list and descriptions of these risks, uncertainties and other factors can be found in Johnson & Johnson's Annual Report on Form 10-K for the fiscal year ended December 29, 2019, including in the sections captioned "Cautionary Note Regarding Forward-Looking Statements" and "Item 1A. Risk Factors," in the Company's most recently filed Quarterly Report on Form 10-Q and the Company's subsequent filings with the Securities and Exchange Commission. Copies of these filings are available online at www.sec.gov, www.jnj.com or on request from Johnson & Johnson. Any forward-looking statement made in this release speaks only as of the date of this release. Johnson & Johnson does not undertake to update any forward-looking statement as a result of new information or future events or developments.

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Johnson & Johnson and Subsidiaries
Supplementary Sales Data

(Unaudited; Dollars in Millions)

FIRST QUARTER

| | | | | Percent Change | |
|--|------------------|---------------|--------|----------------|----------|
| | 2020 | 2019 | Total | Operations | Currency |
| Sales to customers by segment of business | | | | | |
| Consumer Health | | | | | |
| U.S. | \$ 1,740 | 1,438 | 21.0 % | 21.0 | - |
| International | 1,885 | 1,880 | 0.3 | 3.9 | (3.6) |
| | 3,625 | 3,318 | 9.2 | 11.3 | (2.1) |
| Pharmaceutical | | | | | |
| U.S. | 6,061 | 5,582 | 8.6 | 8.6 | - |
| International | 5,073 | 4,662 | 8.8 | 12.0 | (3.2) |
| | 11,134 | 10,244 | 8.7 | 10.1 | (1.4) |
| Medical Devices | | | | | |
| U.S. | 2,898 | 3,109 | (6.8) | (6.8) | - |
| International | 3,034 | 3,350 | (9.4) | (6.9) | (2.5) |
| | 5,932 | 6,459 | (8.2) | (6.9) | (1.3) |
| U.S. | 10,699 | 10,129 | 5.6 | 5.6 | - |
| International | 9,992 | 9,892 | 1.0 | 4.0 | (3.0) |
| Worldwide | \$ 20,691 | 20,021 | 3.3 % | 4.8 | (1.5) |

Note: Percentages have been calculated using actual, non-rounded figures and, therefore, may not recalculate precisely.

Johnson & Johnson and Subsidiaries**Supplementary Sales Data**

(Unaudited; Dollars in Millions)

FIRST QUARTER

| | Percent Change | | | | |
|--|----------------|--------|-------|------------|----------|
| | 2020 | 2019 | Total | Operations | Currency |
| Sales to customers by geographic area | | | | | |
| U.S. | \$ 10,699 | 10,129 | 5.6 % | 5.6 | - |
| Europe | 4,827 | 4,609 | 4.7 | 7.5 | (2.8) |
| Western Hemisphere excluding U.S. | 1,502 | 1,503 | (0.1) | 8.5 | (8.6) |
| Asia-Pacific, Africa | 3,663 | 3,780 | (3.1) | (1.9) | (1.2) |
| International | 9,992 | 9,892 | 1.0 | 4.0 | (3.0) |
| Worldwide | \$ 20,691 | 20,021 | 3.3 % | 4.8 | (1.5) |

Note: Percentages have been calculated using actual, non-rounded figures and, therefore, may not recalculate precisely.

Johnson & Johnson and Subsidiaries

Condensed Consolidated Statement of Earnings

(Unaudited; in Millions Except Per Share Figures)

FIRST QUARTER

| | 2020 | | 2019 | | Percent Increase (Decrease) |
|---|-----------|------------------|-----------|------------------|-----------------------------|
| | Amount | Percent to Sales | Amount | Percent to Sales | |
| Sales to customers | \$ 20,691 | 100.0 | \$ 20,021 | 100.0 | 3.3 |
| Cost of products sold | 7,062 | 34.1 | 6,615 | 33.0 | 6.8 |
| Gross Profit | 13,629 | 65.9 | 13,406 | 67.0 | 1.7 |
| Selling, marketing and administrative expenses | 5,203 | 25.1 | 5,219 | 26.1 | (0.3) |
| Research and development expense | 2,580 | 12.5 | 2,858 | 14.3 | (9.7) |
| In-process research and development | - | - | 890 | 4.4 | |
| Interest (income) expense, net | (42) | (0.2) | 3 | 0.0 | |
| Other (income) expense, net | (679) | (3.3) | (22) | (0.1) | |
| Restructuring | 58 | 0.3 | 36 | 0.2 | |
| Earnings before provision for taxes on income | 6,509 | 31.5 | 4,422 | 22.1 | 47.2 |
| Provision for taxes on income | 713 | 3.5 | 673 | 3.4 | 5.9 |
| Net earnings | 5,796 | 28.0 | 3,749 | 18.7 | 54.6 |
| Net earnings per share (Diluted) | \$ 2.17 | | \$ 1.39 | | 56.1 |
| Average shares outstanding (Diluted) | 2,671.0 | | 2,698.8 | | |
| Effective tax rate | 11.0 % | | 15.2 % | | |
| Adjusted earnings before provision for taxes and net earnings ⁽¹⁾ | | | | | |
| Earnings before provision for taxes on income | \$ 7,244 | 35.0 | \$ 6,867 | 34.3 | 5.5 |
| Net earnings | \$ 6,154 | 29.7 | \$ 5,661 | 28.3 | 8.7 |
| Net earnings per share (Diluted) | \$ 2.30 | | \$ 2.10 | | 9.5 |
| Effective tax rate | 15.0 % | | 17.6 % | | |

⁽¹⁾ See Reconciliation of Non-GAAP Financial Measures.

Johnson & Johnson and Subsidiaries
Reconciliation of Non-GAAP Financial Measures

| | First Quarter | |
|---|----------------|----------------|
| (Dollars in Millions Except Per Share Data) | 2020 | 2019 |
| Net Earnings, after tax- as reported | \$5,796 | \$3,749 |
| <i>Pre-tax Adjustments</i> | | |
| Intangible Asset Amortization expense | 1,118 | 1,130 |
| Litigation expense | 120 | 423 |
| IPR&D | - | 890 |
| Restructuring related | 118 | 90 |
| Acquisition and Integration related ¹ | (962) | 67 |
| Unrealized (gains)/losses on securities | 327 | (158) |
| Medical Device Regulation ² | 14 | - |
| Other | - | 3 |
| <i>Tax Adjustments</i> | | |
| Tax impact on special item adjustments ³ | (267) | (533) |
| Tax legislation and related impacts | (110) | - |
| Adjusted Net Earnings, after tax | <u>\$6,154</u> | <u>\$5,661</u> |
| Average shares outstanding (Diluted) | 2,671.0 | 2,698.8 |
| Adjusted net earnings per share (Diluted) | \$2.30 | \$2.10 |
| Operational adjusted net earnings per share (Diluted) | \$2.32 | |

Notes:

- 1 Acquisition and integration related costs for the first quarter of 2020 primarily includes a \$983M Contingent Consideration reversal related to the timing of certain developmental milestones associated with the Auris Health acquisition.
- 2 European Medical Device Regulation (MDR) costs represent one-time compliance costs for the Company's previously registered products. MDR is a replacement of the existing European Medical Devices Directive regulatory framework, and manufacturers of currently marketed medical devices are required to comply with EU MDR beginning in May 2021. The Company considers the adoption of EU MDR to be a significant one-time regulatory change and is not indicative of on-going operations. The Company has excluded only external third-party regulatory and consulting costs from its Medical Devices operating segments' measures of profit and loss used for making operating decisions and assessing performance.
- 3 The tax impact related to special item adjustments reflects the current and deferred income taxes associated with the above pre-tax special items in arriving at adjusted earnings .

Johnson & Johnson and Subsidiaries
Reconciliation of Non-GAAP Financial Measure

Adjusted Operational Sales Growth
FIRST QUARTER 2020 ACTUAL vs. 2019 ACTUAL

| | Segments | | | |
|--|-----------------|----------------|-----------------|--------------|
| | Consumer Health | Pharmaceutical | Medical Devices | Total |
| WW As Reported | 9.2% | 8.7% | (8.2)% | 3.3% |
| U.S. | 21.0% | 8.6% | (6.8)% | 5.6% |
| International | 0.3% | 8.8% | (9.4)% | 1.0% |
| WW Currency | (2.1) | (1.4) | (1.3) | (1.5) |
| U.S. | - | - | - | - |
| International | (3.6) | (3.2) | (2.5) | (3.0) |
| WW Operational | 11.3% | 10.1% | (6.9)% | 4.8% |
| U.S. | 21.0% | 8.6% | (6.8)% | 5.6% |
| International | 3.9% | 12.0% | (6.9)% | 4.0% |
| Skin Health / Beauty | | | | |
| <i>Dr. Ci Labo - Japan</i> | (0.4) | | | (0.1) |
| U.S. | 0.0 | | | 0.0 |
| International | (0.7) | | | (0.1) |
| General Surgery | | | | |
| <i>Advanced Sterilization Products</i> | | | 2.1 | 0.8 |
| U.S. | | | 2.7 | 0.9 |
| International | | | 1.6 | 0.6 |
| Baby Care | | | | |
| <i>Baby Center</i> | 0.3 | | | 0.0 |
| U.S. | 0.8 | | | 0.1 |
| International | 0.0 | | | 0.0 |
| All Other Acquisitions and Divestitures | | | | |
| | (0.2) | 0.1 | (0.1) | 0.0 |
| U.S. | 0.0 | 0.1 | (0.2) | 0.0 |
| International | (0.3) | 0.0 | 0.1 | 0.0 |
| WW Adjusted Operational | 11.0% | 10.2% | (4.8)% | 5.6% |
| U.S. | 21.7% | 8.7% | (4.3)% | 6.7% |
| International | 2.8% | 12.0% | (5.3)% | 4.5% |

Note: Percentages are based on actual, non-rounded figures and may not sum



REPORTED SALES vs. PRIOR PERIOD (\$MM)

CONSUMER HEALTH SEGMENT ^(2,3)

BABY CARE

| | 2020 | 2019 | Reported | Operational ⁽¹⁾ | Currency |
|------|-------|------|----------|----------------------------|----------|
| US | \$ 92 | 87 | 6.7% | 6.7% | - |
| Intl | 269 | 307 | -12.4% | -8.2% | -4.2% |
| WW | 361 | 394 | -8.2% | -4.9% | -3.3% |

SKIN HEALTH / BEAUTY ⁽⁴⁾

| | | | | | |
|------|-------|-------|-------|-------|-------|
| US | 659 | 588 | 12.1% | 12.1% | - |
| Intl | 458 | 502 | -8.8% | -6.5% | -2.3% |
| WW | 1,117 | 1,090 | 2.5% | 3.5% | -1.0% |

ORAL CARE

| | | | | | |
|------|-----|-----|-------|-------|-------|
| US | 176 | 151 | 16.2% | 16.2% | - |
| Intl | 219 | 216 | 1.5% | 5.3% | -3.8% |
| WW | 395 | 367 | 7.6% | 9.8% | -2.2% |

OTC

| | | | | | |
|------|-------|-------|-------|-------|-------|
| US | 689 | 507 | 35.9% | 35.9% | - |
| Intl | 659 | 580 | 13.7% | 17.0% | -3.3% |
| WW | 1,348 | 1,087 | 24.1% | 25.8% | -1.7% |

WOMEN'S HEALTH

| | | | | | |
|------|-----|-----|-------|-------|-------|
| US | 4 | 3 | 32.0% | 32.0% | - |
| Intl | 228 | 222 | 2.5% | 8.9% | -6.4% |
| WW | 232 | 225 | 2.9% | 9.2% | -6.3% |

WOUND CARE / OTHER

| | | | | | |
|------|-----|-----|-------|-------|-------|
| US | 119 | 102 | 17.0% | 17.0% | - |
| Intl | 52 | 53 | -1.2% | 1.9% | -3.1% |
| WW | 171 | 155 | 10.7% | 11.8% | -1.1% |

TOTAL CONSUMER HEALTH

| | | | | | |
|------|----------|-------|-------|-------|-------|
| US | 1,740 | 1,438 | 21.0% | 21.0% | - |
| Intl | 1,885 | 1,880 | 0.3% | 3.9% | -3.6% |
| WW | \$ 3,625 | 3,318 | 9.2% | 11.3% | -2.1% |

See footnotes at end of schedule

REPORTED SALES vs. PRIOR PERIOD (\$MM)

| | FIRST QUARTER | | | | |
|--|---------------|-------|----------|----------------------------|----------|
| | 2020 | 2019 | % Change | | |
| | | | Reported | Operational ⁽¹⁾ | Currency |
| PHARMACEUTICAL SEGMENT ⁽²⁾ | | | | | |
| IMMUNOLOGY | | | | | |
| US | \$ 2,410 | 2,163 | 11.4% | 11.4% | - |
| Intl | 1,228 | 1,088 | 12.8% | 16.3% | -3.5% |
| WW | 3,638 | 3,251 | 11.9% | 13.1% | -1.2% |
| REMICADE | | | | | |
| US | 625 | 774 | -19.3% | -19.3% | - |
| US Exports ⁽⁵⁾ | 110 | 76 | 44.3% | 44.3% | - |
| Intl | 256 | 252 | 1.5% | 5.2% | -3.7% |
| WW | 990 | 1,102 | -10.2% | -9.3% | -0.9% |
| SIMPONI / SIMPONI ARIA | | | | | |
| US | 272 | 263 | 3.4% | 3.4% | - |
| Intl | 258 | 261 | -1.2% | 2.6% | -3.8% |
| WW | 529 | 524 | 1.1% | 3.0% | -1.9% |
| STELARA | | | | | |
| US | 1,217 | 882 | 37.9% | 37.9% | - |
| Intl | 603 | 523 | 15.2% | 18.3% | -3.1% |
| WW | 1,819 | 1,405 | 29.5% | 30.6% | -1.1% |
| TREMFYA | | | | | |
| US | 187 | 168 | 11.5% | 11.5% | - |
| Intl | 109 | 49 | * | * | * |
| WW | 296 | 217 | 36.4% | 37.3% | -0.9% |
| OTHER IMMUNOLOGY | | | | | |
| US | - | - | - | - | - |
| Intl | 3 | 3 | -6.9% | -5.6% | -1.3% |
| WW | 3 | 3 | -6.9% | -5.6% | -1.3% |
| INFECTIOUS DISEASES | | | | | |
| US | 436 | 357 | 22.3% | 22.3% | - |
| Intl | 483 | 489 | -1.2% | 2.7% | -3.9% |
| WW | 920 | 846 | 8.7% | 11.0% | -2.3% |
| EDURANT / rilpivirine | | | | | |
| US | 12 | 12 | 0.6% | 0.6% | - |
| Intl | 212 | 199 | 6.4% | 9.2% | -2.8% |
| WW | 224 | 211 | 6.1% | 8.7% | -2.6% |
| PREZISTA / PREZCOBIX / REZOLSTA / SYMTUZA | | | | | |
| US | 396 | 315 | 25.5% | 25.5% | - |
| Intl | 184 | 208 | -11.6% | -6.4% | -5.2% |
| WW | 579 | 523 | 10.8% | 12.8% | -2.0% |
| OTHER INFECTIOUS DISEASES | | | | | |
| US | 29 | 30 | -3.4% | -3.4% | - |
| Intl | 87 | 82 | 6.7% | 10.2% | -3.5% |
| WW | 116 | 112 | 4.0% | 6.6% | -2.6% |

See footnotes at end of schedule

REPORTED SALES vs. PRIOR PERIOD (\$MM)

| | FIRST QUARTER | | | | |
|---|---------------|-------------|-----------------|--|-----------------|
| | <u>2020</u> | <u>2019</u> | <u>Reported</u> | <u>% Change</u> <u>Operational ⁽¹⁾</u> | <u>Currency</u> |
| NEUROSCIENCE | | | | | |
| US | 748 | 723 | 3.3% | 3.3% | - |
| Intl | 910 | 905 | 0.5% | 3.0% | -2.5% |
| WW | 1,658 | 1,629 | 1.8% | 3.1% | -1.3% |
| <u>CONCERTA / Methylphenidate</u> | | | | | |
| US | 52 | 97 | -46.1% | -46.1% | - |
| Intl | 118 | 116 | 1.5% | 3.6% | -2.1% |
| WW | 171 | 214 | -20.1% | -19.0% | -1.1% |
| <u>INVEGA SUSTENNA / XEPLION / INVEGA TRINZA / TREVICTA</u> | | | | | |
| US | 544 | 483 | 12.6% | 12.6% | - |
| Intl | 339 | 307 | 10.3% | 13.2% | -2.9% |
| WW | 883 | 790 | 11.7% | 12.9% | -1.2% |
| <u>RISPERDAL CONSTA</u> | | | | | |
| US | 76 | 77 | -0.3% | -0.3% | - |
| Intl | 94 | 102 | -8.7% | -5.9% | -2.8% |
| WW | 170 | 179 | -5.1% | -3.5% | -1.6% |
| <u>OTHER NEUROSCIENCE</u> | | | | | |
| US | 75 | 66 | 12.5% | 12.5% | - |
| Intl | 360 | 379 | -5.1% | -3.1% | -2.0% |
| WW | 435 | 446 | -2.5% | -0.8% | -1.7% |
| ONCOLOGY | | | | | |
| US | 1,175 | 962 | 22.1% | 22.1% | - |
| Intl | 1,839 | 1,556 | 18.2% | 21.7% | -3.5% |
| WW | 3,013 | 2,518 | 19.7% | 21.8% | -2.1% |
| <u>DARZALEX</u> | | | | | |
| US | 463 | 352 | 31.8% | 31.8% | - |
| Intl | 474 | 277 | 70.9% | 76.8% | -5.9% |
| WW | 937 | 629 | 49.0% | 51.6% | -2.6% |
| <u>ERLEADA⁽⁶⁾</u> | | | | | |
| US | 119 | 58 | * | * | - |
| Intl | 24 | 3 | * | * | * |
| WW | 143 | 61 | * | * | * |
| <u>IMBRUVICA</u> | | | | | |
| US | 432 | 349 | 23.9% | 23.9% | - |
| Intl | 599 | 435 | 37.8% | 42.3% | -4.5% |
| WW | 1,031 | 784 | 31.6% | 34.1% | -2.5% |
| <u>VELCADE</u> | | | | | |
| US | - | - | - | - | - |
| Intl | 108 | 263 | -59.0% | -58.2% | -0.8% |
| WW | 108 | 263 | -59.0% | -58.2% | -0.8% |
| <u>ZYTIGA / abiraterone acetate</u> | | | | | |
| US | 139 | 185 | -25.2% | -25.2% | - |
| Intl | 552 | 494 | 11.7% | 14.3% | -2.6% |
| WW | 690 | 679 | 1.6% | 3.5% | -1.9% |
| <u>OTHER ONCOLOGY⁽⁶⁾</u> | | | | | |
| US | 22 | 18 | 20.1% | 20.1% | - |
| Intl | 82 | 84 | -2.7% | 0.6% | -3.3% |
| WW | 104 | 102 | 1.3% | 4.1% | -2.8% |

See footnotes at end of schedule

REPORTED SALES vs. PRIOR PERIOD (\$MM)

| | FIRST QUARTER | | | | |
|--|---------------|--------|----------|--|----------|
| | 2020 | 2019 | Reported | % Change Operational ⁽¹⁾ | Currency |
| <u>PULMONARY HYPERTENSION</u> | | | | | |
| US | 486 | 430 | 13.0% | 13.0% | - |
| Intl | 260 | 226 | 14.9% | 17.8% | -2.9% |
| WW | 745 | 656 | 13.7% | 14.7% | -1.0% |
| <u>OPSUMIT</u> | | | | | |
| US | 229 | 172 | 33.0% | 33.0% | - |
| Intl | 160 | 133 | 20.2% | 23.3% | -3.1% |
| WW | 389 | 306 | 27.4% | 28.8% | -1.4% |
| <u>UPTRAVI</u> | | | | | |
| US | 212 | 176 | 20.7% | 20.7% | - |
| Intl | 38 | 22 | 70.2% | 75.0% | -4.8% |
| WW | 250 | 198 | 26.2% | 26.8% | -0.6% |
| <u>OTHER PULMONARY HYPERTENSION⁽⁶⁾</u> | | | | | |
| US | 44 | 82 | -45.9% | -45.9% | - |
| Intl | 62 | 71 | -12.4% | -10.7% | -1.7% |
| WW | 106 | 152 | -30.4% | -29.6% | -0.8% |
| <u>CARDIOVASCULAR / METABOLISM / OTHER</u> | | | | | |
| US | 806 | 947 | -14.9% | -14.9% | - |
| Intl | 354 | 398 | -11.0% | -8.7% | -2.3% |
| WW | 1,160 | 1,345 | -13.8% | -13.1% | -0.7% |
| <u>XARELTO</u> | | | | | |
| US | 527 | 542 | -2.7% | -2.7% | - |
| Intl | - | - | - | - | - |
| WW | 527 | 542 | -2.7% | -2.7% | - |
| <u>INVOKANA / INVOKAMET</u> | | | | | |
| US | 117 | 154 | -23.6% | -23.6% | - |
| Intl | 58 | 49 | 18.6% | 20.9% | -2.3% |
| WW | 175 | 202 | -13.5% | -12.9% | -0.6% |
| <u>PROCRIT / EPREX</u> | | | | | |
| US | 76 | 148 | -48.5% | -48.5% | - |
| Intl | 79 | 78 | 0.4% | 1.9% | -1.5% |
| WW | 155 | 226 | -31.6% | -31.0% | -0.6% |
| <u>OTHER</u> | | | | | |
| US | 85 | 104 | -18.0% | -18.0% | - |
| Intl | 217 | 271 | -19.7% | -17.1% | -2.6% |
| WW | 302 | 374 | -19.2% | -17.4% | -1.8% |
| <u>TOTAL PHARMACEUTICAL</u> | | | | | |
| US | 6,061 | 5,582 | 8.6% | 8.6% | - |
| Intl | 5,073 | 4,662 | 8.8% | 12.0% | -3.2% |
| WW | \$ 11,134 | 10,244 | 8.7% | 10.1% | -1.4% |

See footnotes at end of schedule

REPORTED SALES vs. PRIOR PERIOD (\$MM)

| | FIRST QUARTER | | | | |
|---|---------------|-------|----------|----------------------------|----------|
| | 2020 | 2019 | % Change | | |
| | | | Reported | Operational ⁽¹⁾ | Currency |
| MEDICAL DEVICES SEGMENT ⁽²⁾ | | | | | |
| INTERVENTIONAL SOLUTIONS | | | | | |
| US | 365 | 343 | 6.6% | 6.6% | - |
| Intl | 362 | 389 | -6.9% | -5.1% | -1.8% |
| WW | 727 | 732 | -0.6% | 0.4% | -1.0% |
| ORTHOPAEDICS | | | | | |
| US | 1,250 | 1,318 | -5.2% | -5.2% | - |
| Intl | 788 | 885 | -11.0% | -8.5% | -2.5% |
| WW | 2,038 | 2,204 | -7.5% | -6.5% | -1.0% |
| HIPS | | | | | |
| US | 206 | 213 | -3.6% | -3.6% | - |
| Intl | 132 | 148 | -11.2% | -8.4% | -2.8% |
| WW | 337 | 361 | -6.7% | -5.6% | -1.1% |
| KNEES | | | | | |
| US | 214 | 223 | -4.2% | -4.2% | - |
| Intl | 130 | 146 | -11.4% | -8.9% | -2.5% |
| WW | 343 | 369 | -7.0% | -6.1% | -0.9% |
| TRAUMA | | | | | |
| US | 407 | 417 | -2.3% | -2.3% | - |
| Intl | 247 | 268 | -8.0% | -5.3% | -2.7% |
| WW | 654 | 685 | -4.5% | -3.5% | -1.0% |
| SPINE, SPORTS & OTHER ⁽⁷⁾ | | | | | |
| US | 423 | 465 | -8.9% | -8.9% | - |
| Intl | 280 | 323 | -13.3% | -11.1% | -2.2% |
| WW | 703 | 788 | -10.7% | -9.8% | -0.9% |
| SURGERY | | | | | |
| US | 844 | 1,001 | -15.7% | -15.7% | - |
| Intl | 1,257 | 1,394 | -9.8% | -6.7% | -3.1% |
| WW | 2,100 | 2,395 | -12.3% | -10.5% | -1.8% |
| ADVANCED | | | | | |
| US | 381 | 404 | -5.7% | -5.7% | - |
| Intl | 567 | 576 | -1.6% | 1.6% | -3.2% |
| WW | 948 | 980 | -3.3% | -1.4% | -1.9% |
| GENERAL ⁽⁶⁾ | | | | | |
| US | 463 | 597 | -22.5% | -22.5% | - |
| Intl | 690 | 818 | -15.7% | -12.6% | -3.1% |
| WW | 1,153 | 1,414 | -18.5% | -16.8% | -1.7% |
| VISION | | | | | |
| US | 439 | 446 | -1.6% | -1.6% | - |
| Intl | 628 | 682 | -8.0% | -6.4% | -1.6% |
| WW | 1,067 | 1,129 | -5.5% | -4.5% | -1.0% |
| CONTACT LENSES / OTHER | | | | | |
| US | 346 | 321 | 7.7% | 7.7% | - |
| Intl | 467 | 502 | -7.0% | -5.4% | -1.6% |
| WW | 814 | 824 | -1.3% | -0.3% | -1.0% |
| SURGICAL | | | | | |
| US | 93 | 125 | -25.5% | -25.5% | - |
| Intl | 160 | 180 | -11.0% | -9.2% | -1.8% |
| WW | 253 | 305 | -16.9% | -15.9% | -1.0% |
| TOTAL MEDICAL DEVICES | | | | | |
| US | 2,898 | 3,109 | -6.8% | -6.8% | - |
| Intl | 3,034 | 3,350 | -9.4% | -6.9% | -2.5% |
| WW | \$ 5,932 | 6,459 | -8.2% | -6.9% | -1.3% |

Note: Columns and rows within tables may not add due to rounding. Percentages have been calculated using actual, non-rounded figures, and therefore, may not recalculate precisely.

* Percentage greater than 100% or not meaningful

(1) Operational growth excludes the effect of translational currency

(2) Unaudited

(3) Previously referred to as Consumer

(4) Previously referred to as Beauty

(5) Reported as U.S. sales

(6) Refer to supplemental schedule

(7) Previously referred to as Spine & Other

Supplemental Schedule
Prior quarter amounts have been reclassified to
conform to current quarter product disclosure (\$MM)

| | 2018 | 2019 | | | | 2019 |
|--|-----------|-------|-------|-------|-------|-----------|
| | Full Year | Q1 | Q2 | Q3 | Q4 | Full Year |
| PHARMACEUTICAL SEGMENT⁽¹⁾ | | | | | | |
| <u>ERLEADA⁽²⁾</u> | | | | | | |
| US | 124 | 58 | 62 | 74 | 103 | 297 |
| Intl | - | 3 | 7 | 12 | 13 | 35 |
| WW | 124 | 61 | 69 | 86 | 116 | 332 |
| <u>OTHER ONCOLOGY⁽²⁾</u> | | | | | | |
| US | 104 | 18 | 16 | 17 | 19 | 70 |
| Intl | 362 | 84 | 85 | 83 | 84 | 336 |
| WW | 466 | 102 | 101 | 100 | 104 | 407 |
| Pulmonary Hypertension | | | | | | |
| <u>OTHER PAH⁽³⁾</u> | | | | | | |
| US | 353 | 82 | 61 | 36 | 26 | 205 |
| Intl | 342 | 71 | 78 | 61 | 62 | 272 |
| WW | 695 | 152 | 140 | 96 | 88 | 476 |
| MEDICAL DEVICES SEGMENT⁽¹⁾ | | | | | | |
| <u>GENERAL SURGERY⁽⁴⁾</u> | | | | | | |
| US | 2,468 | 597 | 530 | 531 | 534 | 2,192 |
| Intl | 3,431 | 818 | 794 | 769 | 834 | 3,215 |
| WW | 5,899 | 1,414 | 1,325 | 1,301 | 1,366 | 5,406 |

Note: Columns and rows within tables may not add due to rounding.

(1) Unaudited

(2) ERLEADA was previously included in Other Oncology

(3) Other PAH is inclusive of TRACLEER, which was previously disclosed separately

(4) General Surgery is inclusive of Specialty Surgery, which was previously disclosed separately