Johnson & Johnson and Subsidiaries

Condensed Consolidated Statement of Earnings

(Unaudited; in Millions Except Per Share Figures)	FOURTH QUARTER								
		2011			2010	Percent			
			Percent to Sales		Amount	Percent to Sales	Increase (Decrease)		
		Amount							
Sales to customers	\$	16,255	100.0	\$	15,644	100.0	3.9		
Cost of products sold		5,338	32.8		5,040	32.2	5.9		
Selling, marketing and administrative expenses		5,458	33.6		5,180	33.1	5.4		
Research and development expense		2,155	13.3		1,982	12.7	8.7		
Interest (income)expense, net		148	0.9		114	0.7			
Other (income)expense, net		2,858	17.6		1,100	7.1			
Restructuring (income)expense, net		(20)	(0.1)		-	-			
Earnings before provision for taxes on income		318	1.9		2,228	14.2	(85.7)		
Provision for taxes on income		100	0.6		286	1.8	(65.0)		
Net earnings	\$	218	1.3	\$	1,942	12.4	(88.8)		
Net earnings per share (Diluted)	\$	0.08		\$	0.70		(88.6)		
Average shares outstanding (Diluted)		2,768.9			2,781.6				
Effective tax rate		31.4 %			12.8 %				
Adjusted earnings before provision for taxes and net earn	nings								
Earnings before provision for taxes on income	\$	3,657 (1)	22.5	\$	3,451 (1)	22.1	6.0		
Net earnings	\$	3,129 (1)	19.2	\$	2,864 (1)	18.3	9.3		
Net earnings per share (Diluted)	\$	1.13 (1)		\$	1.03 (1)		9.7		
Effective tax rate		14.4%			17.0%				

⁽¹⁾ See Reconciliation of Non-GAAP Financial Measures.

Johnson & Johnson and Subsidiaries

Condensed Consolidated Statement of Earnings

(Unaudited; in Millions Except Per Share Figures)	TWELVE MONTHS								
		2011			2010	Percent			
			Percent to Sales		Amount	Percent to Sales	Increase (Decrease)		
		Amount							
Sales to customers	\$	65,030	100.0	\$	61,587	100.0	5.6		
Cost of products sold		20,360	31.3		18,792	30.5	8.3		
Selling, marketing and administrative expenses		20,969	32.3		19,424	31.5	8.0		
Research and development expense		7,548	11.6		6,844	11.1	10.3		
Interest (income)expense, net		480	0.7		348	0.6			
Other (income)expense, net		2,743	4.2		(768)	(1.2)			
Restructuring (income)expense, net		569	0.9		-	-			
Earnings before provision for taxes on income		12,361	19.0		16,947	27.5	(27.1)		
Provision for taxes on income		2,689	4.1		3,613	5.8	(25.6)		
Net earnings	\$	9,672	14.9	\$	13,334	21.7	(27.5)		
Net earnings per share (Diluted)	\$	3.49		\$	4.78		(27.0)		
Average shares outstanding (Diluted)		2,775.3			2,788.8				
Effective tax rate		21.8 %			21.3 %				
Adjusted earnings before provision for taxes and net earni	ngs								
Earnings before provision for taxes on income	\$	17,353 (1)	26.7	\$	16,830 (1)	27.3	3.1		
Net earnings	\$	13,867 (1)	21.3	\$	13,279 (1)	21.6	4.4		
Net earnings per share (Diluted)	\$	5.00 (1)		\$	4.76 (1)		5.0		
Effective tax rate		20.1%			21.1%				

⁽¹⁾ See Reconciliation of Non-GAAP Financial Measures.