1. Name and Address of Reporting Person*  
Washington A., Eugene  
(First)  
(Middle)  
(Last)  
ONE JOHNSON & JOHNSON PLAZA  
(Street)  
NEW BRUNSWICK NJ 08933  
(City)  
(State)  
(Zip)

2. Issuer Name and Ticker or Trading Symbol  
JOHNSON & JOHNSON [ JNJ ]

3. Date of Earliest Transaction (Month/Day/Year)  
03/09/2021

5. Relationship of Reporting Person(s) to Issuer  
X Director  
10% Owner  
Officer (give title below)  
Other (specify below)

6. Individual or Joint/Group Filing (Check Applicable Line)  
X Form filed by One Reporting Person  
Form filed by More than One Reporting Person

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

<table>
<thead>
<tr>
<th>Title of Security (Instr. 3)</th>
<th>Transaction Code (Instr. 8)</th>
<th>Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5)</th>
<th>Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)</th>
<th>Ownership Form: Direct (D) or Indirect (I) (Instr. 4)</th>
<th>Nature of Indirect Beneficial Ownership (Instr. 4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred Share Units</td>
<td>A</td>
<td>345.32</td>
<td>(1)</td>
<td>(1)</td>
<td>Common Stock</td>
</tr>
</tbody>
</table>

Date Exercisable and Expiration Date:  
345.32 $157.66  
24,546,4933  
D

Explanation of Responses:  
The Deferred Share Units acquired, and dividends accrued, under the Issuer's Amended and Restated Deferred Fee Plan for Directors are to be settled in cash upon termination of the Reporting Person's directorship (with each Deferred Share Unit representing the fair market value of one share of Common Stock on the settlement date).

Raavi K. Deol, as attorney-in-fact for A. Eugene Washington  
03/10/2021

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.  
* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).  
Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.  
Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.